700-03. PRODUCTIVITY AND VALUE CREATION DIVISION (AMSFS-RMP)

a. MISSION: Develop guidance and implement DOD/DA/AMC/AFSC/JMC Management and Productivity Improvement Programs. Programs include the following: Army Suggestion Program (ASP), Commercial Activities (CA), Conference Controls, Labor and Production (L&P) Reporting, Lean Thinking, Management Controls, Productivity Gain Sharing (PGS), Productivity Measurement Program (PMP), Six Sigma, Value Engineering (VE), Work Measurement, Other Management Analysis and Productivity Improvement Programs.

b. FUNCTIONS:

- (1) Army Suggestion Program (ASP):
- (a) Develop policy and guidance for the AFSC/JMC ASP.
- (b) Analyze suggestions, coordinate with appropriate evaluators, and obtain approval/disapproval for HQ AFSC/JMC suggestions.
 - (2) Commercial Activities (CA) Program:
 - (a) Manage and direct the CA program for the AFSC/JMC.
- (b) Act as principal advisor to the CG and as the POC to higher HQ on CA matters.
- (c) Provide expert advice on revised OMB Circular A-76 policy and guidance.
 - (3) Conference Controls:
- (a) Develop, implement, and maintain AFSC/JMC policy and guidance for Conference Controls.
- (b) Manage the Conference Control process within AFSC/JMC.
 - (4) Labor and Production (L&P) Reporting:
- (a) Develop, implement, and maintain AFSC/JMC policy and guidance for L&P Reporting.
- (b) Assist the Army Work Loading and Performance System (AWPS) Program Office by ensuring accurate L&P reporting at the

AFSC/JMC installations. This service facilitates AWPS implementation and maintenance throughout the AFSC/JMC.

- (5) Lean Thinking:
- (a) Develop Lean Thinking implementation strategy and publicity plan for AFSC/JMC.
- (b) Ensure AFSC/JMC Lean Thinking efforts are consistent with AMC objectives.
- (c) Provide Lean Thinking tools training opportunities for HQ AFSC/JMC and installations.
- (d) Support Lean Thinking efforts at AFSC/JMC installations through on-site assistance with Value Stream Mapping and Kaizen (rapid improvement) events.
- (e) Track progress of AFSC/JMC Lean Thinking efforts and provide updates to Command Group as needed.
 - (6) Management Controls:
- (a) Develop, implement, and maintain AFSC/JMC policy and guidance for the Management Controls process.
- (b) Monitor the Management Control Process throughout AFSC/JMC organizations and installations to ensure compliance with AFSC/JMC policy and guidance.
- (c) Provide training to AFSC/JMC organization and installation personnel on the Management Control Process.
- (d) Prepare and coordinate reports/statements, and advise the CG on the status of the Management Control Process.
- (7) Productivity Gain Sharing (PGS): Maintain AFSC/JMC policy and guidance for the PGS Program.
 - (8) Productivity Measurement Program (PMP):
 - (a) Develop, implement, and maintain the PMP.
- (b) Coordinate with Activity Based Costing and Automated Time, Attendance, and Production System personnel to ensure accurate labor reporting.
 - (9) Six Sigma:

(a) Serve as principal advisor to the Command Group on Six Sigma and act as primary POC for AFSC/JMC.

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- (b) Develop Six Sigma implementation and publicity strategy for AFSC/JMC.
- (c) Ensure AFSC/JMC Six Sigma efforts are consistent with AMC objectives.
- (d) Provide Six Sigma training opportunities for AFSC/JMC organizations and installations.
- (e) Support Six Sigma efforts at AFSC/JMC installations through on-site assistance visits.
- (f) Track progress of AFSC/JMC Six Sigma efforts and provide updates to Command Group as needed.
 - (10) Value Engineering (VE):
 - (a) Manage a comprehensive, AFSC/JMC-wide VE program.
- (b) Serve as the principal advisor to the CG on VE matters and the VE POC to higher HQ, other Government activities, and private organizations.
- (c) Establish and execute a comprehensive VE training program for AFSC/JMC.
- (d) Publicize the AFSC/JMC VE program and advertise the VE awards program and solicits nominations.
- (e) Promote generation and development of VE Proposals/VE Change Proposals; ensure appropriate VE clause in all AFSC/JMC contracts.
- (f) Report data through the Command VE Reporting System, ensure correct evaluation of all VE actions, and certifies VE savings.
- (g) Prepare AFSC/JMC VE Master Plan, assign and evaluate execution against VE goals for AFSC/JMC elements.

(11) Work Measurement:

(a) Plan, develop, and conduct the AFSC/JMC Methods and Standards Program. Use management techniques and theories to analyze systems, performance, human factors engineering, facilities, equipment, motion economy, measurement analysis, and enhancements.

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(b) Conduct management studies to find and evaluate new management techniques, practices, and systems, including those developed in industry and other Government activities.

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- (c) Assist AFSC/JMC installations in conducting work measurement studies, to include time standard development.
- (12) Other Management Analysis and Productivity Improvement Programs: Coordinate, conduct, and manage other internal/external management analysis and productivity improvement efforts